

## **NETFLIX CO-FOUNDER MARC RANDOLPH**

WITH HOST DON YAEGER

## Don's favorite quotes from the episode:

- "You want people to have the freedom to make decisions on their own, but the responsibility to achieve the things we have all agreed are the important things we have to accomplish."
- "Culture is not aspirational, it is observational. Who you hire speaks pretty loud, who you fire speaks volumes, and who you reward says a lot. I want to reward freedom and responsibility to show people that is what I value."
- "Most companies, especially as they get bigger, are building all these guardrails around people. We believed that what makes someone want to work at a company was being treated like an adult—being given the opportunity to have impact. It wasn't being constrained and judged but being able to unleash yourself, your creativity, your thoughtfulness, your decision-making ability."

**Reflection Questions:** Answer Marc's questions to ensure everyone on the team has all of the knowledge and context to make their own good decisions:

What are our objectives as a company? What are our priorities?

How will we compete?

What are the other groups in the company working on that we need to understand?

## Storytelling

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